One year after our launch in October 2013, the Columbia Global Policy Initiative has made great strides. In our inaugural year, we enlisted the support of a team of eminent Columbia University faculty members whose policy-oriented international work serves as a model for the research we wish to attract. Together, we recruited an outstanding advisory council made up of world renowned practitioners from a diversity of professional backgrounds, all with expertise in the realm of international affairs. We have also been fortunate to secure a number of grants and donations to support our current projects and fund student research fellowships.

Earlier this year, the Columbia Global Policy Initiative issued its first Request for Policy Proposals in order to support faculty research and analysis that can confront the challenges of global policy making today. We have co-sponsored events on issues such as youth marginalization, migration, and non-communicable diseases, and have published reports on the topics of extreme inequalities and youth empowerment. With the support of generous donors and foundations, we have also been able to provide fellowships for graduate and doctoral level research that aligns with the mission of the Initiative.

While we have made great progress, we still have much to learn and accomplish. We are committed to our mission of addressing today’s most pressing global policy challenges with the highest level of scholarly research and analysis. We look forward to our future growth, and to pursuing research-based, practical, and interdisciplinary solutions to the challenges of our increasingly globalized world.

Sincerely,

Michael W. Doyle,
Director
Our Vision

In our increasingly globalized world, serious problems of global significance – whether disease, destabilizing economies, mass atrocities, a deteriorating environment, public security or the quality of governance – need to be addressed comprehensively. They require the highest standards of disciplinary and interdisciplinary expertise and a commitment to finding practical solutions that both work and that respect local accountability. Only a great university can serve as the foundation for this quality of attentive research.

The Columbia Global Policy Initiative, as conceived by President Lee C. Bollinger and led by founding director Professor Michael W. Doyle, brings together eminent Columbia faculty members from the widest range of relevant disciplines. These experts not only address global problems comprehensively, building on the relevant range of scholarly expertise, but also find effective ways of influencing global policy by engaging stakeholders and public policymakers. We see this as a unique venture, combining the best of independent, objective academic research with the best policy analysis and all tied closely to the implementation of policy recommendations.

The Columbia Global Policy Initiative is:

» Project focused, searching for applied solutions;

» Research-based, drawing on in-depth, rigorous analyses;

» Multidisciplinary, combining arts and science with the expertise of the professional schools;

» Multi-university, welcoming co-sponsored projects, nationally and globally;

» And responsive to the needs and voices of stakeholders.
The Columbia Global Policy Initiative confronts the new challenges of global policy making today. Today’s challenges invariably occur in a global context that includes radically increased interdependence, both among countries, and across issues. This globalization, which affects people everywhere, raises expectations that the voices of the people must be heard at all levels. These expectations have only been heightened with the rise of new centers of industrial and financial power, particularly in Asia, whose role has yet to be reflected in global institutions and practices. Unfortunately, much of what passes for global public policy today fails as a generator of norms, underperforms as a mechanism of coordination and collaboration, stalls when it comes to enforcement, and lacks adequate accountability.

The Columbia Global Policy Initiative will be distinctive in its determination to confront all of these challenges, while developing a community of dialogue and genuine deliberation among the principal directors and researchers of the projects it supports. We will also interact with the Columbia Global Centers around the world to ensure that our projects reflect the views and voices of the multiple stakeholders and policymakers affected by global problems. As we work on specific problems facing the world, globalization can also bring benefits to university scholarship and teaching. We appreciate that we have as much to learn as to teach. We count upon our colleagues at Columbia and the distinguished advisors to help us design and establish an Initiative worthy of the global challenges we all face.
H. F. (Gerry) Lenfest
*Founding Chair (2013-2014)*
Interim Publisher, Interstate General Media, LLC
Chief Executive Officer, Starnet LP
Chairman of the Board, The Lenfest Foundation
Trustee Emeritus, Columbia University

Lee C. Bollinger
President and Seth Low Professor, Columbia University
Director, Graham Holdings
Member, Pulitzer Prize Board

Ali Doğramaci
Chairman of the Board of Trustees and President, Bilkent University
Former Professor, Columbia University
School of Engineering and Applied Science

Ibrahim Gambari
Founder, Savannah Centre for Diplomacy, Democracy and Development
Former Joint African Union-United Nations Special Representative for Darfur
Former Permanent Representative of Nigeria to the United Nations
Irene Khan
Director-General, International Development Law Organization
Former Secretary General, Amnesty International
Chancellor, Salford University (UK)
Member, UNAIDS High Level Commission on HIV Prevention

Admiral Michael G. Mullen, USN (ret.)
Member, Board of Directors, General Motors
Former Chairman of the Joint Chiefs of Staff
Former Chief of Naval Operations

Sir Peter Sutherland
United Nations Special Representative of the Secretary-General for International Migration and Development
Chairman, Goldman Sachs International
Chairman, London School of Economics
Former Director General of the World Trade Organization

Danilo Türk
Founder and President of the Programme Council,
Let Them Dream – Danilo Türk Foundation
Former President of the Republic of Slovenia
Former United Nations Assistant Secretary-General for Political Affairs
WE ARE
11 PROJECTS
16 EXPERTS
8 SUPPORT STAFF
CURRENT PROJECTS & DIRECTORS
Columbia University President Lee C. Bollinger and Project Director and Special Advisor Dr. Agnès Callamard have associated their project to promote international norms and institutions that protect the free flow of information in an increasingly inter-connected global community facing major global challenges. Through a network of legal experts from around the world, Global Freedom of Expression & Information @Columbia surveys laws and jurisprudence to reveal how freedom of speech and the press are handled by legal systems, and to help determine the legal and policy options for common ground. The project’s outputs will include a web platform of analyses of global trends and exemplary cases. With respect to the United States and the first amendment, President Lee C. Bollinger will stimulate renewed conceptualization of free speech and free press in a world shaped by global economic integration, global communications systems, and global dynamics. Seeking widespread dissemination of, and advocacy on progressive norms and jurisprudence relevant to the challenges of the 21st century, both projects aim to provide law and policy makers with legal and policy frameworks and tools best suited to protect the free flow of information.

In recent months Global Freedom of Expression & Information @Columbia has focused on furthering its Jurisprudence Project as well as its work on internet governance. The online jurisprudence platform is under development and will launch in December 2014. It will offer a global case law database, comparative law information and analysis related to freedom of expression issues which will highlight progressive legal rulings. Four legal researchers with expertise in Africa, Latin America, Europe and the Middle East have joined the team to develop the database.

**PROJECT STAFF**

**Lee C. Bollinger**
Co-Director
President and Seth Low Professor, Columbia University

**Agnès Callamard**
Co-Director
Special Advisor to the President, Columbia University; Former Executive Director, ARTICLE 19; Former Chef de Cabinet for the Secretary General and Research-Policy Coordinator, Amnesty International

**Hawley Johnson**
Project Manager
POLICY GOALS

Disseminate and advocate for progressive norms and jurisprudence relating to global freedom of expression and information

Contribute to the development of an integrated and progressive jurisprudence and understanding on freedom of expression and information around the world

Search for global common norms to govern the internet and explore the emergence of the multi-stakeholder approach as an alternative to multilateral negotiation

MEETINGS & EVENTS


In February of 2014, Global Freedom of Expression & Information @Columbia brought together more than 40 experts from around the world and across disciplines to discuss and debate global trends in freedom of expression and information jurisprudence.
Law Professor **Sarah Cleveland** and Visiting Law Professor **Sir Daniel Bethlehem** have associated their project, *Harmonizing Standards in Armed Conflict*, with the Initiative. Their particular focus is to raise the standards of protection for both combatants and civilians in conflicts between states and insurgent armed groups, by applying rules developed for armed conflicts between states to all armed conflicts. The project draws upon an international group of experts in the law of armed conflict and human rights from the US, Canada, the UK, the Netherlands, Australia, and the International Committee of the Red Cross.

The project is completing its final report, due at the end of 2014, with the conclusions of the project’s two-year review of the rules of armed conflict, as well as a proposed model declaration and legal framework that individual states could adopt unilaterally to apply to all armed conflicts. In the coming year, the project will engage in conversation with interested states and other stakeholders regarding refinement and potential adoption of the model regime.

The authors are also exploring initiating a second phase of the Harmonization Project that would examine the role of human rights law in situations of armed conflict, as a potential joint partnership between the Columbia Law School Human Rights Institute, the University of Melbourne Law School, and the Australian Ministry of Defense.

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**PROJECT STAFF**

**Sarah Cleveland**
Co-Director
Louis Henkin Professor of Human and Constitutional Rights, Columbia Law School; Faculty Co-Director, Human Rights Institute, Columbia Law School; US Independent Expert, United Nations Human Rights Committee; Member, Secretary of State’s Advisory Committee on International Law

**Sir Daniel Bethlehem KCMG QC**
Co-Director
Visiting Professor, Columbia Law School; Barrister in practice from Chambers, 20 Essex Street; Founding Director, Legal Policy International Limited (LPI); Former Legal Adviser, UK Foreign & Commonwealth Office
Policy Goals

- Raise the standards of protection for both combatants and civilians in conflicts between states and insurgent armed groups by applying rules developed for armed conflicts between states to all armed conflicts
- Propose a model declaration and legal framework that individual states could adopt unilaterally to apply to all armed conflicts
- Engage with interested states and other stakeholders regarding refinement and potential adoption of the model regime

Meetings & Events

In 2014, the project leaders presented the Harmonization Project to the UN Office of Legal Affairs (January 2014), to the NATO Legal Adviser’s Office (May 2014), and to a transatlantic conference of experts in human rights law and the law of armed conflict at Oxford University (July 2014).

A meeting of the project Steering Committee was scheduled for October 2014.

Fundraising

The project is currently pursuing funding for the second phase of the Harmonization Project from several sources.
THE GHI-CGPI SEMINAR SERIES ON THE INTERSECTION BETWEEN COMMUNICABLE AND NON-COMMUNICABLE DISEASE: NEW DIALOGUE AND DEBATE IN GLOBAL PUBLIC HEALTH AND PUBLIC POLICY

Led by Wafaa El-Sadr, University Professor and Director of ICAP and the Global Health Initiative (GHI) at the Mailman School of Public Health (MSPH), and Arthur Rubenstein, Professor and former Dean of Medicine at the University of Pennsylvania, the Seminar Series on the Intersection Between Communicable and Non-Communicable Diseases (NCDs) promotes new dialogue and debate among the global community as it mobilizes and responds to ongoing and looming threats from NCDs. Currently the world’s leading killer according to the World Health Organization, NCDs pose the most severe threat to resource poor countries, with 85 percent of NCD-related deaths occurring in such settings. Along with NCDs, there are also other critical global health priorities that the global community faces, including but not limited to communicable disease (i.e. HIV, malaria, tuberculosis), maternal mortality, child mortality, humanitarian emergency response, and urban health contexts, among many others. As such, the seminars seek to examine widely discussed views of NCD topics; reflect on them through the contexts of global public health and public policy; and identify common experiences and shared lessons that may help inform today’s NCD agenda. Learnings from seminar discussions will be shared in the Series’ compendium and other potential publications.

Collaborating with the Columbia Global Policy Initiative, GHI supports the planning, communication and facilitation of each seminar. In the 2013-2014 academic year, two seminars were organized. Each seminar was live-streamed and videotaped, allowing remote audiences (at Columbia and around the world) to participate. Videos and seminar descriptions are available on the GHI website.

The Columbia Global Policy Initiative supports a Student Coordinator/Technical Writer to provide technical documentation of key discussion themes and questions, and seminar logistics assistance. Furthermore, the Global Policy Initiative has been instrumental in promoting each seminar across the University.

For the 2014-2015 academic year, project staff is planning seminars on potential topics such as urban health; building upon the lessons of HIV; personalized medicine; injuries; and many more. Active outreach is being done to bring other faculty from across the University to participate as speakers and discussants. Events will continue to be live-streamed and video-taped for future use. Further, project staff continues to develop the seminar series compendium, which aims to extend the impact of the seminars’ rich discussions beyond the project timeline.

PROJECT STAFF

Wafaa El-Sadr, MD, MPH, MPA
Co-Director
University Professor, Columbia University; Professor of Epidemiology and Medicine, Mailman School of Public Health, College of Physicians and Surgeons, Columbia University; Director, ICAP Columbia; Director, GHI at the Mailman School of Public Health

Arthur Rubenstein, MD
Co-Director
Professor of Medicine and Former Dean, Perelman School of Medicine, University of Pennsylvania; Recipient (2012), George M. Kober Medal, Association of American Physicians

Chandana Adhikarla, MD
Student Coordinator/Writer

Alberto Mejia
Office Manager

Melissa Reyes
Senior Program Officer
POLICY GOALS

Promote new dialogue and debate among the global community regarding the ongoing and looming threats from non-communicable diseases

Identify common experiences and shared lessons from other areas of public health (i.e. communicable diseases) that may help inform the current NCD agenda

MEETINGS & EVENTS

The Global Tobacco Epidemic: Progress, Challenges and Opportunities, April 2014

Commemorating the 50th anniversary of the US Surgeon General’s Report on Smoking and Health, the inaugural seminar sought to examine the significance of the 1964 report on the evolution of tobacco control efforts and the public response to them. Following welcome remarks by MSPH Dean Linda Fried, Dr. Wafaa El-Sadr presented important background on the history of tobacco marketing and legislative milestones of tobacco control. Dr. Derek Yach MBCHB, MPH, Executive Director of The Vitality Institute, gave the keynote presentation, highlighting the evolution of tobacco control efforts since the report’s launch. Moderated by Dr. El-Sadr, the discussant panel included Ronald Bayer PhD, Professor of Sociomedical Sciences, MSPH; Michael Johns PhD, NYC Department of Health and Mental Hygiene; Donna Shelley MD, MPH, New York University; and Kevin Schroth JD, NYC DOHMH.

Responding to Humanitarian Emergencies: New Imperatives, June 2014

Recognized as a critical threat to population health, there is an urgent call to action for enhancing management of NCDs during and following humanitarian crises. This seminar highlighted the importance of a comprehensive and collaborative approach to humanitarian response and discussed lessons from reproductive health and HIV, as well as the needs and impact on relief workers. Keynote presentation by Fouad M. Fouad MD, Assistant Research Professor at the American University of Beirut, provided expertise and experiences related to the current Syrian crisis – its impact on health systems and health implications for Syrian refugees and internally displaced persons with NCDs. Moderated by Dr. El-Sadr, the panel included Alastair Ager PhD, Program on Forced Migration; Mark Fussell MPA, ICAP; and Therese McGinn DrPH, RAISE Initiative.

PUBLICATIONS

Fifty Years in the Fight Against Tobacco: MSPH Symposium reflects on tobacco control past and present, (April 2014).

The Seminar Series on NCD: Compendium of Seminar Proceedings (forthcoming) will include discussion highlights, presentations, CVs, and a bibliography.
Professor of History Carol Gluck and Dr. Brigitte Sion have linked the policy portions of their transnational research project, *The Politics of Memory in Global Context*, to the Initiative. Conducted at Columbia under the Committee on Global Thought, this Franco-American collaboration addresses both the scholarly and political aspects of the formation and management of public memory in societies around the world. It brings together scholars in social science, neuroscience, and curators of historical museums from the US, Europe, East and South Asia, the Middle East, and Latin America to identify the commonalities and connections in contemporary memory politics and to develop appropriate and politically practical ways of dealing with national and social pasts, however dark or difficult. Pressing issues in the geopolitics of memory treated by the project include the current tensions among China, Korea, and Japan relating to the public memory of World War II, between the old and new members of the EU concerning conflicting memories of war and communism, within post-conflict societies in the aftermath of civil war, and others. The goal is twofold: to produce a more sophisticated analysis of the processes of memory politics and to generate specific proposals for better political management of the divisive memories within and between countries, which too often let ill-considered views of the past block the path toward a better envisioned and constructive future.

Over the past few decades much of the heated politics of memory has taken place in civil society with governments and international organizations playing a largely reactive role. On the premise that memory politics within and between nations should be subject to the kind of policy deliberations accorded other political issues, the project is developing politically practical proposals for the management of public memory in specific national and international contexts. Building on four years of interdisciplinary, transnational research that takes into account the impact of global norms, domestic political conditions, and trends in popular memory, the project is focusing in 2014-15 on three cases: 1) Transitional justice in Tunisia since the Jasmine Revolution; 2) Japan’s “history problem” in East Asia regarding World War II; 3) The latest turmoil over the memory of victims of the dictatorship in Argentina.

To support this work, the Columbia Global Policy Initiative provides funding for a part-time research appointment at the Committee on Global Thought for Dr. Brigitte Sion.

### PROJECT STAFF

**Carol Gluck**  
**Director**  
George Sansom Professor of History and Professor of East Asian Language and Cultures, Columbia University; Member, Committee on Global Thought

**Brigitte Sion**  
**Director of Policy**  
Adjunct Associate Research Scholar, Committee on Global Thought, Columbia University
Identify the commonalities and connections in contemporary memory politics
Develop appropriate and politically practical ways of dealing with national and social pasts
Produce a more sophisticated analysis of the processes of memory politics
Generate specific proposals for better political management of the divisive memories within and between countries

MEETINGS & EVENTS

Testimony and 9/11: Memory Change over Time, 24 October 2013 (workshop with William Hirst, Elizabeth Phelps, Clifford Chanin and Bradley Evans)

Conversations on Memory: Literature, Neuroscience, History, 11 November 2013 (public symposium with Partha Chatterjee, Joseph LeDoux, Orhan Pamuk and Carol Gluck)

Japan and 3/11: Memory in Formation, 6 December 2013 (workshop with Harry Harootunian, Theodor C. Bestor, Mona El-Ghobashy and William Hirst)

History on Display: How Viewers Respond, 14 February 2014 (workshop with Denis Peschanski, Yves Burnod, Adam Brown and Marianne Hirsch)

The Past in Public: Museums and Memory, 2 May 2014 (workshop with Clifford Chanin, Stéphane Grimaldi, Barbara Kirshenblatt-Gimblett, Valerie Paley, Jacqueline Eidelman and Andreas Huyssen)

PUBLICATIONS


FUNDRAISING

Committee on Global Thought, CNRS (National Center for Scientific Research, France), MATRICE (France), Mémorial de Caen, heSam (France), Institut National de l’Audiovisuel (France), Alliance (Columbia University).
Professor and Dean Emeritus of Columbia Journalism School Nicholas Lemann has associated his project, Columbia Global Reports, with the Initiative. Columbia Global Reports publishes in-depth investigations of pressing global policy problems. Each year Columbia Global Reports will publish four to six reports each devoted to a single topic. Each report is meant to function as a major statement on an important issue, something that has the potential to change the conversation, through new information, new analysis, memorable expression, or, in the best cases, all three. Some reports will be by journalists and will be more reportorial and on-the-ground, some will be by scholars, and some will be by partnerships of journalists and scholars.

Columbia Global Reports has completed its initial staffing by hiring Camille McDuffie as its Publisher and Jimmy So as its Editor. The team now occupies space in the Columbia Global suite in Riverside Church. They plan to begin publishing with an initial season of three books in fall 2015, on topics which could include medical tourism, the future of the Middle East, statelessness, risks in the global financial system, and communications in China. They are currently busy creating the design of the books and setting up a distribution and sales network.
Publish in-depth investigations that function as major statements on important global policy issues with the potential to change the conversation through new information, new analysis, memorable expression, or all three.
Carnegie Professor **Kenneth Prewitt** has connected the *Future of Scholarly Knowledge* project (FSK) with the Columbia Global Policy Initiative. FSK, funded by Sage Publications, is a four–year effort concerned with how research universities (about 3% of the 14,000 universities and colleges worldwide) are adjusting, in large and small matters, to three forces: globalization, digitization, and commercialization. The task involves identifying key principles – such as free inquiry and publication, intellectual integrity, policing fraud, commitment to the public good – that are put at risk as these forces challenge traditional university practices, and then recommending measures that will help protect those values in a changing academic world. Universities are the immediate focus, but there is also attention to parallel adjustments occurring in institutions that share in the responsibility to produce and disseminate scholarly knowledge: museums, libraries, scholarly societies and publishers. A loose global network of institutions working on issues specific to their missions is linked to the project by a shared analytic framework. This network includes the Mercator Foundation (Berlin), the Institute for Human Sciences (Vienna), the Social Science Research Council (New York), and the Center for Advanced Study in the Behavioral Sciences (Stanford). Additional institutions will be added in 2014-15.

**PROJECT STAFF**

**Kenneth Prewitt**  
**Director**  
Carnegie Professor of Public Affairs, Columbia University School of International and Public Affairs; Special Advisor to the President, Columbia University
**Policy Goals**

| Identify how the forces of globalization, digitization, and commercialization affect research universities, and how research universities are adjusting | Highlight key principles (i.e. free inquiry and publication, commitment to the public good, policing fraud, intellectual integrity) that are put at risk as these forces challenge traditional university practices | Recommend measures to help protect those values in a changing academic world | Identify similar adjustments in institutions that share the responsibility to produce and disseminate scholarly knowledge (museums, publishers, libraries, scholarly societies) |

**Meetings & Events**

“Threats to Scholarly Knowledge” (Conference), April 2014
Institute for Human Sciences, Vienna

*Working Group Meeting*, May 2014
Mercator Foundation, Berlin

**Fundraising**

Sage Publications is the primary funder.
The Rockefeller Foundation is making its Bellagio Conference Center available.
Professor of Sustainable Development and Director of the Earth Institute Jeffrey Sachs and Dr. Joanna Rubinstein are developing the United Nations Sustainable Development Solutions Network (SDSN) under the auspices of United Nations Secretary-General Ban Ki-moon. This “knowledge network” on sustainable development will grow in future years to include hundreds of universities around the world working together to promote cutting-edge solutions to the complex challenges of sustainable development. The Earth Institute houses the secretariat of the SDSN and its scientists play a core role in the global network. The Columbia Global Policy Initiative helps to support visiting fellows of the SDSN and foster a dialogue between it and the development community here at Columbia.

PROJECT STAFF

Jeffrey Sachs  
Co-Director  
Director, The Earth Institute, Columbia University;  
Quetelet Professor of Sustainable Development and Professor of Health Policy and Management, Columbia University;  
Special Advisor to the United Nations Secretary-General Ban Ki-moon on the Millennium Development Goals

Joanna Rubinstein  
Co-Director  
Assistant Director, International Programs, The Earth Institute, Columbia University;  
Chief of Staff, The Earth Institute Director’s Office
Create and expand a sustainable development “knowledge network” made up of hundreds of universities worldwide that work together to advance cutting-edge solutions to the complex challenges of sustainable development.
University Professor of Economics, Business and International Affairs Joseph E. Stiglitz pursues research on the costs of inequality. Building on his recently published book, *The Price of Inequality*, he analyzes how inequality leads to economic instability, including the Great Recession and the Great Depression, and to economic inefficiency by, for example, preventing many youth from fulfilling their potential. Highly unequal societies, he shows, invest less in basic public goods (like education and infrastructure) that promote long-term economic prosperity for society. Stiglitz is proposing a broad “equality-growth-efficiency” agenda that reduces the scope for rent-seeking, eliminates the market distortions that contribute to inequality, and increases equality of opportunity.
Propose a new goal, including targets and indicators, on eliminating extreme inequality for the post-2015 development agenda based on the political, social, and economic consequences of inequality.

Develop and propose a broad “equality-growth-efficiency” agenda that reduces the scope for rent-seeking, eliminates the market distortions that contribute to inequality, and increases equality of opportunity.

**PUBLICATIONS**

*The Price of Inequality: How Today’s Divided Society Endangers Our Future (2012)*
By Joseph E. Stiglitz
W. W. Norton & Company

*Eliminating Extreme Inequality: A Sustainable Development Goal, 2015–2030*
By Michael W. Doyle and Joseph E. Stiglitz
Carnegie Council’s Ethics & International Affairs

Commissioned by the United Nations in anticipation of the new post-2015 development agenda, this memo intends to inform the debate on the impact of growing inequalities, within and between countries. It lays out the political, social, and economic consequences of inequality, and highlights the need to address the many dimensions of inequality (i.e. the environment and health). Addressing the critique that income inequality is not associated with social stability, the article advocates for a focus on “horizontal inequalities” (inequalities that combine economic stratification with religion, ethnicity, race, or region). Based on their survey research, the authors propose a new goal (with associated targets and indicators) to be added to the post-2015 development agenda: Eliminate extreme inequality at the national level in every country.
Professor Michael W. Doyle, Mr. Gregory Maniatis and Ms. Maggie Powers are working with Sir Peter Sutherland, the Special Representative of the United Nations Secretary-General for International Migration and Development, to formulate new rules for migration that can benefit migrants as well as states of origin, transit and destination.

Migration makes an intrinsic, transformative contribution to development. It is an immediate form of poverty reduction for migrants and their families, while adding valuable skills, labor and entrepreneurship to countries of destination. Yet despite the positive development outcomes that migration fosters, challenges to quality migration are legion. Poor policies and lack of coordination leave potential development gains on the table. The Columbia Global Policy Initiative and the UN Special Representative for International Migration and Development, Sir Peter Sutherland, will address this policy gap and develop a new migration agenda for the coming decade. The project seeks to ensure that migration is increasingly understood as a process, one whose existing liabilities and inefficiencies can be curbed and whose quality and outcomes can be significantly improved through smarter policies.
**POLICY GOALS**

- Formulate new rules for migration that can benefit migrants as well as states of origin, transit, and destination
- Contribute to the debates surrounding migration in the post-2015 development agenda
- Emphasize the need for quality migration, and highlight the benefits for development of this type of migration
- Demonstrate that liabilities and inefficiencies of migration can be curbed while its quality and outcomes can be significantly improved through smarter policies

**MEETINGS & EVENTS**

**Roadmap for Migration in the Post-2015 UN Development Agenda**, 8 December 2013

Migration Targets and Indicators for the Sustainable Development Goals

Co-sponsored with the UN Special Representative on Migration and Development, this workshop brought together leading voices on development and migration to test and analyze policy recommendations for the inclusion of migration in the post-2015 Sustainable Development Goals. Drawing on the expertise of key policymakers, social scientists, and migration and development experts, the meeting participants reviewed the Special Representative’s submission to the Open Working Group on the Sustainable Development Goals and produced recommendations for a migration target (with indicators) that will lead the way to effective advocacy for its inclusion in the post-2015 debate.

**Migration in the Post-2015 Development Agenda**, 28 April 2014

**Meeting with Sir Peter Sutherland, UN Special Representative of the Secretary-General for International Migration and Development**

The discussion at this meeting focused on migration’s inclusion in the Post-2015 Sustainable Development Agenda, and the benefits and challenges international migration creates for national development and international order.

**FUNDRAISING**

The International Migration Project has secured grants from the following organizations:

- **Carnegie Corporation of New York - Migration and Development for the Next Decade**
  The Project secured the support of the Carnegie Corporation in developing and shepherding the International Migration Project. The project aims to help define the governance and policy agenda on international migration for the next decade. The generous donation of $50,000 from the Carnegie Corporation supports in-part the position of a Project Coordinator as well as an expert workshop.

- **John D. and Catherine T. MacArthur Foundation – Crisis Migration**
  The Project also secured the support of the John D. and Catherine T. MacArthur Foundation for the Project’s joint work with Sir Peter Sutherland, the UN Special Representative for International Migration and Development (SRSG). This grant will provide $350,000 over the course of three years to support the SRS in developing recommendations for international cooperation on migration policy and numerous other projects. It supports the work of Mr. Gregory Maniatis, Co-Director of the International Migration Project at the Columbia Global Policy Initiative and Senior Consultant to the SRS.
There has been upsurge in international youth unrest in recent years, with groups of young people organizing and demanding attention to issues that specifically affect them. Often marginalized from local and national development, youth are particularly vulnerable to shocks and conflicts, and are often left behind despite widespread progress. The experiences of this demographic in times of great global economic, social, human rights and environmental challenges require dedicated research and targeted solutions.

To support the work of Mr. Ahmed Alhendawi, the United Nations Secretary-General’s Envoy on Youth, in developing his mandate, Ms. Kate Offerdahl, Ms. Alicia Evangelides and Ms. Maggie Powers of the Columbia Global Policy Initiative organized a two-day event. It brought together academics, practitioners, civil society, and youth activists to discuss their experiences with youth marginalization, and to identify specific proposals and solutions for addressing the issue on the local, country, and international levels. These proposals were then presented to an audience of UN Member States, UN Entities, and stakeholders, where further actions will be discussed. Based on the conference, the Columbia Global Policy Initiative drafted a policy report with summary recommendations that has been widely disseminated within the UN system and Columbia’s network. The Columbia Global Policy Initiative will continue to partner with the Office of the UN Envoy on Youth on future projects in order to support the Envoy’s mandate and draw attention to the important issue of youth marginalization.

**PROJECT STAFF**

Kate Offerdahl  
Project Coordinator, Youth Marginalization

Alicia Evangelides  
Assistant Director, Columbia Global Policy Initiative

Maggie Powers  
Project Coordinator, International Migration
Identify proposals and solutions for addressing youth marginalization on the local, country, and international levels, based on an expert multi-stakeholder meeting co-sponsored by the Columbia Global Policy Initiative and the Office of the UN Secretary-General’s Envoy on Youth.

Use these proposals to support the development of the UN Secretary-General’s Envoy on Youth’s mandate.

MEETINGS & EVENTS

Towards a Better Understanding of Youth Marginalization, 24 March 2014

In March, the Columbia Global Policy Initiative hosted over forty academics, youth activists, policy-makers, practitioners, and civil society representatives for an in-depth discussion on the marginalization and inequality facing youth worldwide. The issues included human rights and justice; political participation and decision-making; gender and health inequalities; and employment, education, and migration opportunities. Conference participants examined the topics in the context of youth development, empowerment, and equality within society. The event was live-streamed and the Columbia Global Centers in Istanbul and Mumbai participated remotely.

The event, which provided a multi-stakeholder opportunity to focus on issues of youth marginalization and identify lessons learned and best practices for addressing it, was hosted jointly by the Office of the UN Secretary-General’s Envoy on Youth and the Columbia Global Policy Initiative. The conference featured keynote speeches by His Excellency Azad Rahimov, Minister of Youth and Sports for Azerbaijan, and Dr. Babatunde Osotimehin, Executive Director of the UN Population Fund (UNFPA). The discussion outcomes were conveyed to representatives of UN member states and agencies, civil society organizations, and youth in a high-level policy dialogue.

PUBLICATIONS

Overcoming Youth Marginalization: Conference Report and Policy Recommendations
Columbia Global Policy Initiative in collaboration with The Office of the United Nations Secretary-General’s Envoy on Youth, June 2014

The Columbia Global Policy Initiative, in collaboration with the Office of the United Nations Secretary-General’s Envoy on Youth, published a report based on this conference that captures the dialogue between panelists and participants during the event’s four panel discussions, and includes inputs from participants at various Columbia Global Centers. The report also highlights specific policy recommendations offered by the experts to encourage progress and empower youth, and concluding recommendations drawn by the report’s authors.
The Global Colloquium of University Presidents is an annual meeting held on behalf of the United Nations Secretary-General, and convened by the presidents of the six sponsoring universities – Columbia University, University of Pennsylvania, Princeton University, New York University, Yale University, and Brown University. The Colloquium brings together 25-30 university presidents from around the world, in addition to a faculty expert from each university on the Colloquium’s chosen topic. The theme of each Colloquium is chosen because it is of particular concern to global leaders in higher education, the United Nations Secretary-General, and the international community as a whole. While the meeting itself is open only to Colloquium participants, each meeting produces a final report that includes the background paper, memoranda prepared by the presidents and faculty experts, and specific proposals agreed upon by participants.

Recent topics have included:

» Global Public Health and the Millennium Development Goals: What progress has been made in improving the health of the world and where must we go from here? (New York University, 2013)


» Empowering Women to Change the World: What Universities and the UN Can Do (University of Pennsylvania, 2011)

The next Global Colloquium will be held at Yale University in 2016. The Columbia Global Policy Initiative will support the planning of this convening and subsequent report.
Convene a meeting on behalf of the United Nations Secretary-General to discuss a topic of particular concern to global leaders in higher education, the UN Secretary-General, and the international community at large

Publish a final report with specific proposals from the participants to be used to inform discussions on the topic of concern
The Columbia Global Policy Initiative seeks to foster research on global problems and to find effective ways of influencing global policy by engaging stakeholders and public policymakers. We see this as an opportunity to combine the best academic research with the best policy analysis, all tied closely to practical policy recommendations. Through this research, we hope to provide an intellectual basis for policy, thereby helping to bridge the gap between scholarship and global policy-making. As our inaugural step in achieving this vision, the Columbia Global Policy Initiative issued its first Request for Policy Proposals (RFP) in June 2014. The proposal included the following information:

What kinds of projects are eligible for funding?
» Applied, searching for effective solutions that can be implemented;
» Research-based, drawing on in-depth, rigorous analyses;
» Multidisciplinary, bridging departments and schools, thereby forging interdisciplinary and inter-school faculty collaborations;
» Global in nature, having cross-border origins, consequences, or implications;
» Responsive to the needs and voices of stakeholders.

Projects must have at least two principal investigators, from two separate disciplines, at least one of whom must be a full-time member of the Columbia University faculty.

Special consideration is given to those projects that:
» Have the potential to grow into sustainable initiatives independent of the Columbia Global Policy Initiative and can be implemented by relevant actors or agencies;
» Collaborate with other universities and institutes, nationally and globally;
» Provide opportunities for students to engage and collaborate with faculty in research, education, or training in meaningful ways;
» Provide realistic budgets that effectively leverage the modest funding that is available;
» Have the potential to attract external support, or that seek matching funding opportunities.

What kind of funding is available?
All awards are made on a competitive basis. Award amounts are determined individually by project. Two types of proposals, in phases, are invited for the following available grants:

» Five Planning Grants (up to $15,000), for a period of no longer than four months (non-renewable);
» Three or more Policy Project Grants (up to $100,000/year), for a period of up to three years. Depending on annual reviews of benchmarks achieved, multi-year grants can be renewed annually.

The Columbia Global Policy Initiative will issue its next Request for Policy Proposals in winter 2015.
The Columbia Global Policy Initiative funds research fellowships to support student research and internships that align with the Initiative’s mission. During the 2013-2014 fiscal year, the Columbia Global Policy Initiative provided a total of $50,740 in research fellowships funded by the Christian A. Johnson Endeavor Foundation to 23 students in Ph.D. and graduate programs at the School of International and Public Affairs, the School of Social Work, the Graduate School of Arts and Sciences, and the Political Science Department. These stipends funded dissertation and graduate level research in political science, sustainable development, human rights, international conflict resolution, humanitarian affairs, and energy and the environment.

Research topics funded for the 2013-2014 fiscal year include:

» Popular participation in loyalist parades in Northern Ireland and its roots
» Analysis of why particular weapons cease to be strategically decisive at particular points in history
» Targeted humanitarian assistance and its effects on the organization and functioning of local communities in the Democratic Republic of the Congo
» The impact of the International Criminal Court prosecutions initiated during the ongoing conflict on violence against civilians in the Democratic Republic of the Congo
» Accountability for war crimes in Sri Lanka
» The impact of electricity grid expansion on the welfare of Vietnamese Households from 1993 to 2010
» Climate change, trade, and sustainable energy
» Climate change and energy in Latin America and the Caribbean
» Climate finance
» Complex emergency management
» Small-scale mining and its impact (legal, political, and economic) in Ghana
» Disability rights and inclusive development in Uganda
» Criminal rehabilitation and prison reform in Nigeria
» Engagement to promote social and economic rights in Uganda
Christian A. Johnson Endeavor Foundation Grant
The Columbia Global Policy Initiative would like to thank the Christian A. Johnson Endeavor Foundation, which has supported the Initiative in its first year with a generous grant of $137,500. This grant has helped the Initiative fund its work on international migration, youth marginalization, and many of its student research fellowships.

The Huo Global Policy Initiative Research Fellowship Fund
The Columbia Global Policy Initiative has been fortunate to receive its inaugural endowment from the Huo Family Foundation in the United Kingdom. This donation will be used to endow the Huo Global Policy Initiative Research Fellowship Fund. The Fund will support the Columbia Global Policy Initiative by providing annual funding for junior or senior research fellows who will be dedicated to a single project through to its completion. We would like to thank the Huo Family Foundation for this generous donation, and look forward to partnering with them to further research on the greatest policy challenges of today.

The Lenfest Group – Global Policy Initiative Fund
The Columbia Global Policy Initiative is grateful for the generous donation from The Lenfest Group to establish the Global Policy Initiative Fund. This will be a current use fund to be used for general support for the Columbia Global Policy Initiative, its staff, programs, and administration.
Peace, Development, and the Rule of Law: Myths and Realities
Guest Speaker: Irene Khan, Director-General, International Development Law Organization

On February 7, 2014 the Columbia Global Policy Initiative, the Center for International Conflict Resolution, and the Center on Global Governance co-sponsored a public lunch event featuring Dr. Irene Khan, Director-General of the International Development Law Organization and Advisory Council member to the Columbia Global Policy Initiative. This event was open to all students, faculty, and staff. Following this event, Dr. Khan joined a small group of faculty for an informal lunch. This public lecture and informal discussion focused on the most pressing topics related to the rule of law and international development law.
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Migration Workshops
The Columbia Global Policy Initiative will host multiple workshops for experts on migration to come together and share ideas on the progress of the Initiative and comment upon analysis commissioned by the International Migration Project.

GlobalPolicy.Columbia.edu
The Columbia Global Policy Initiative will launch its website, globalpolicy.columbia.edu, in 2015. The website will serve as a hub for the projects affiliated with the Initiative, policy analysis and commentary, and live streamed events.

Request for Policy Proposals – Round 2
To continue its efforts to confront the major global challenges of the day, while developing a community of dialogue and genuine deliberation, the Columbia Global Policy Initiative will issue its second Request for Policy Proposals in the winter of 2015.

Undergraduate Global Policy Fellowship
The Columbia Global Policy Initiative has announced a new Undergraduate Global Policy Fellowship available for juniors from all disciplines who seek to conduct global, policy-oriented research for their senior thesis. In addition to the monetary award, Undergraduate Global Policy Fellows have access to eminent faculty and policy experts affiliated with the Initiative. This fellowship provides students with an opportunity to engage with key scholars in their field and get feedback on their research proposals and results.